CITY OF CARMEL-BY-THE-SEA

Ad Hoc Report on Spacing Requirements and Needs List for Police & Public Works Building Project

City Council Meeting July 1st 2025



March 27th 2025 City Council Meeting:

- Ad Hoc Developed (Mayor Byrne and Councilmember Baron)
- Intention to go through the Needs and Spacing requirements with staff
- Return to Council with presentation
- Seek direction from council



RECOMMENDATION

Receive a report on the status of the Police and Public Works Building Project and provide any updated policy guidance deemed necessary on the following topics being discussed.



RECOMMENDATION

- 1. Review and provide policy guidance on the existing needs analysis, including the Ad Hoc Committee's proposed new spacing requirements.
- Determine if the City Council is interested in exploring the "Tear down and Rebuild Option" as previously discussed at the February 10th, 2025 meeting, or if retention of the existing building and a substantial remodel is preferred.
- 3. Provide direction to staff on whether to continue with Indigo as the architecture firm or to explore other options.

DR	AFT						
CA	RMEL POLICE BUILDING SPACE USE	E: EXISTI	NG, REC	QUIRED,	AND		
w	ANT		-	-			
DIV	ISION					Staff Commentary/Description	Ad Hoc SF
	SPACE	EXISTING	INDIGO 1	WANT	INDIGO 2		
		TOTAL SF	TOTAL SF	TOTAL SF	TOTAL SF		
PUE	BLIC	210	2,130	1,090	1,945	New Total	1090
						Lobby is essential for patrons to access the front	
	LOBBY	210	360	260	360	desk, obtain information and resources.	260
						There currently isn't a restroom available for the	
	UNISEX RESTROOM	0	70	70	86	public. Nearest one is Devendorf park.	70
	PERSONNEL SALLY PORT	0	100	0	0	***Removed***- Not essential to operations	
	SOFT INTERVIEW ROOM	0	140	100	139	Space would be used to interview victims of crimes an	100
	LIVE SCAN ROOM	0	80	0	0	***Removed*** Placed in lobby	
						Room to serve as a large briefing room for major city	
						events like Car Week, an Emergency Operations	
	MULTI-PURPOSE LARGE MEETING RM	0	1,080	500	1,066	Center, and a Community Room	500
						Closet Space to store chairs, tables, equipment for	
	MPR STORAGE ROOM	0	200	80	179	Room	80
						Closet space to store Emergency Operations Center	
	EOC STORAGE CLOSET	0	100	80	115	Supplies	80
AD	VINISTRATION	216	635	380	880	New Total	175
						Same size as existing. Enough room to meet with	
	CHIEF'S OFFICE W/ CLOSET	174	250	175	284	3-4 other people and for confidential conversations.	175
	DEPUTY CHIEF'S OFFICE				222	***Removed*** This isn't a position in our staffing	0
	ADMIN OPEN OFFICE	0	90	0	64	***Removed*** This isn't a position in our staffing	
						Removed Multipurpose Room can function	
	EXECUTIVE CONFERENCE ROOM	0	250	160	245	as a Conference Room	
	STORAGE ROOM	42	45	45	65	***Removed*** Storage found in other areas	

RECORDS	0	180	90	496	New Total	90
RECORDS OPEN OFFICE	0	90	0	496	***Removed*** Records Closet in	
					Enough room for multiple files required to be stored	
					by Police. Although a lot of records are now stored	
					electronically, the department has a number of files	
					that are in hard copy and must be retained. This	
					area would be for police reports, officer misconduct	
					investigative reports, police training files and historic	
	-	~~	~~	_	documents. New legal requirements SB-1 require	
SECURE FILE STORAGE ROOM	0	90	90	0	longer retention periods for officer files.	90
DISPATCH	381	340	369	642	New Total	369
DISPATCH	201	540	505	042	A 15x15 room would be sufficient for two police	
					dispatch centers and storage for important resource	225
OPEN OFFICE	381	340	225	280	information, compters and files.	
					A dispatch supervisor office is needed to conduct	
					supervisor business. The supervisor is responsible	
					for records managment, PRA requests, Police data	144
SUPERVISOR OFFICE			144	123	inquiries, Report filing, and personnel supervision.	
REST AREA				239		
COMMUNITY SERVICES & CODE ENFORCEMENT	0	270	180	315		180
					This includes area for Animal Control and Parking	180
OPEN OFFICE (SHARED W/ RECORDS?)	0	270	180	315	Officers to work, store equipmet & supplies.	
TRAFFIC	0	0	194	166	New Total	0
STORAGE	0	0	50	0		
TRAFFIC AND EVENTS COORDINATION			144	166		
COMMUNITY ENGAGEMENT	0	340	190	121	New Total	190
OPEN OFFICE	0	90	0	0		
STAGING SPACE (IN OPEN OFFICE)	0	160	0	0		0
COMMUNITY ROOM	0	0	0	0		
					Storage is needed for office supplies and community	
STORAGE	0	90	90	121	engagement items.	90
					This is a room where VIPS could access their	
					equipment, supplies and have small lockers or	
V.I.P. ROOM	0	0	100	0	cubbies to hold their personnal belongings	100

INVESTIGATIONS	104	410	388	135	New Total	144
					This room is for a single detective to manage cases,	
					conduct investigations. Detectives handle sensitive	
					cases and often times that information is kept away	
					from the rest of the department. Privacy is needed	
DETECTIVE OFFICE	104	120	144	135	for these files and sensitive discussions.	144
INVESTIGATIONS SERGEANT	0	90	0	0		
SOFT INTERVIEW ROOM	0	0	144		Already in Lobby -Used for victims- (See Lobby)	
INTERVIEW ROOM	0	120	100	0	In Booking area and used for suspects-(See Booking)	
INTERVIEW MONITOR ROOM	0	80	0	0	Moved to Booking Area	
CRIME ANALYST OFFICE	0	0	0	0		
SECURE FILE ROOM	0	0	0	0		
INVESTIGATIONS CONFERENCE RM	0	0	0	0		
INTERNAL AFFAIRS	0	0	60	0	New Total	0
DOCUMENT STORAGE	0	0	60	0		
RECRUITMENT & FACILITIES (INCL. CADETS	& VOLS 0	0	382	0	New Total	140
TRAINING ROOM	0	0	242	0	New Iotal	110
TRAINING ROOM		0	242	0	A closes for a clice on view of is an ended. For view of	
					A closet for police equipment is needed. Equipment for new hires and the replacement of damgaed gear,	
					including bulletproof vests, uniforms, police leather	50
RECRUITMENT STORAGE	0	0	50	0	gear, rain gear.	
					This is a janitorial closet needed for storage of	
FACILITIES STORAGE	0	0	90	0	cleaning supplies	90
CADETS & VOLUNTEER SPACE	0	0	0	0		
PATROL	500	970	1,058	1,299	New Total	1058
STAFF ENTRY	0	90	0	495		0
DUTY WATCH OFFICE W/ CLOSET	114	120	0			
Dorr WATCH OFFICE W/ CLOSET	114	120			The police commander needs an office to conduct	
COMMANDER'S OFFICE	113	0	144	0		144
					Sergeants need privacy for conducting performace	
SERGEANT'S OFFICES	0	180	144	256	evalautions and for conversations with officers.	144
					A space large enough for compter desks, shift	
					briefing area, resouce storage and report writing.	400
REPORT WRITING/ BRIEFING ROOM	273	400	400	311	Shift briefings take palce 2-3 times a day.	
					A closet is needed to store all the equipment	
					removed from a patrol vehicle when it is at the	90
					garage for service. Additional equipment not always	
VEHICLE EQUIPMENT STORAGE			90	135	in the vehicles could be stored in this room as well.	
					A small closet where patrol officers can store their	
					duty bags while off duty. Not needed if lockerroom	90
PATROL KIT LOCKERS	0	90	90	0	is large enough to store bags.	
					Small room to hold weapons for department-patrol vehicle weapons removed from vehicles, additional	
					weapons, and officer weapons removed while	90
ARMORY	0	90	90		transporting a suspect in and around the station.	

						Additional storage for excess police equipment.	
				100	100	Uniforms, jackets, cameras, AED's, traffic monitoring	100
	POLICE EQUIPEMT STORAGE			100		equipment, cones, barricades	
	JUVENILE WAITING	0	0	0	0	This is provided with the lobby interview room.	
FIR	NG RANGE	2,070	2,070	1,850	2,084		0
						The shooting range is desirable by the polcie	
						department but it is also unstandable that other	
						accomodations can be made to meet our training	
	25-YARD RANGE	1,850	1,850	1,850		requirements. ***Removed***	
	FOUR STALLS	175	175	0			
	CLEANING ROOM	45	45	0	182	***Removed***	
SW/	AT	0	0	244	107		144
	STAGING AREA	0	0	100	0	***Removed***	
						Room needed for CERT response equipment.	144
	CERT EQUIPMENT STORAGE			144	107	Currently in two closets at Vista Lobos.	144
STA	FF	724	1,440	1,460	1,565	New Total	1220
						Area needed for police personnel to eat and take a	250
	BREAK ROOM	250	250	250	244	break.	230
						Space needed for physical wellness for officers. This	
						job has a physical fitness requirement and a gym	
						should improve health, reduce injury. This is also a	300
						benefit for the officers and helps with recruitment	
	PHYSICAL TRAINING/ GYM	0	420	300	514	and retention	
						Lockerooms needed for officers to change for shifts,	600
	ALL-GENDER LOCKER ROOM	0	700	700		shower and store equipment.	
	MEN'S LOCKER ROOM	230	0	0	0		
	WOMEN'S LOCKER ROOM	201	0	0	0		
						Toilets are a must, showers -especially if there is a	70
	UNISEX SHOWER W/ TOILET	43	70	70		gym but also for decontamination.	
	BUNK ROOM/ QUIET ROOM	0	0	90	0		
	LAUNDRY PICK-UP SPACE	0	0	50	30	***Removed***	
BOO	DKING	81	190	320	310	New Total	250
						Small room to process suspects. This room can also	120
	INTAKE ROOM	81	120	120	0	double as a suspect interview room.	
						This is a room for victims of crimes to be	
						interviewed. We have achieved this space by making	
						the lobby interview room a dual purpose room for	
						both victims of crimes and for our use in temporarily	
	SOFT INTERVIEW ROOM	0	0	0	0	holding juvenile offenders for parental pick-up.	
						This room is for suspect interviews. We have made	
						the booking room a dual prpose space to include	
	HARD INTERVIEW ROOM	0	0	0	164	room to temporarily hold suspects for an interview.	1

						A small room off of the booking/holding room where	
						recording equipment and a viewing space is	60
	INTERVIEW MONITOR ROOM	0	0	80	75	provided during suspect interviews.	
						A toilet is helpful when suspects have to relieve	70
	BOOKING TOILET	0	70	70	71	themselves. Some bookings/interviews take hours.	
						Not needed if the booking room is large enough to	
	TEMPORARY HOLDING CELL	0	0	0	0	conduct interviews.	
						Removed located in patrol under secure	
	SECURE STORAGE	0	0	50	0	storage	
	TESTING	0	0	0	0		
PRO	PERTY	384	1,420	720	1,426	New Total	620
						Removed* this is included in Evidence	
	EVIDENCE PREPARATION	0	120	0	129	Processing area	
						A space where officers can safely process and	100
	EVIDENCE PROCESSING	0	200	120	141	package evidence is needed.	120
						A space large enough for all the evidence we take in.	
						Despite our efforts to return and purge evidence.	400
						Some must be retained for court appearances and or	400
	MAIN STORAGE	315	900	400	991	identification of victims.	
						A seperate space within the evidence room where	100
	HIGH VALUE STORAGE	69	100	100	165	we store, drugs, guns, and money	100
	COLD STORAGE	0	100	0	0	***Removed*** refrigerator sufficient	
	EVIDENCE TECH OFFICE	0	0	100	0	***Removed*** space in evidence room sufficient	
EM	ERGENCY OPERATIONS	641	0	0	0	New Total	0
						Already achieved with Multi-Purpose room off lobby	
	MAIN E.O.C. SPACE	291	0	0	0	(See Public)	
	OPEN OFFICE	97	0	0	0	Already achieved in Multi-purpose room (see Public)	
	COMMAND CONF RM W/ CLOSET	179	0	0		Already achieved in Multi-purpose room (see Public)	
	E.O.C. STORAGE	74	0	0		Already achieved in Multi-purpose room (see Public)	
	E.O.C. STORAGE						
GAI	RAGE	190	500	200	0	New Total	200
				200		Space is needed for two motorcycyles and two	
	MOTORCYCLE BAY	190	260	200	0	electric bicycles.	200
	E-BIKES	150	240	0		***Motorcycle Bay to accomodate***	
	E-BIKES	0	240	0		motorcycle bay to accomodate	
							150
INF	ORMATION TECHNOLOGY	132	220	130	241	New Total	150
	TRAINING CLASSROOM	0	0	0	0		
	TRAINING STORAGE	0	0	0	0		
	IT MANAGER'S OFFICE	0	90	0	0		
						IT request -Room large enough to expand city-wide	150
	SERVER ROOM	98	130	130	241	server system	150
	ALARM ROOM	34	0	0	0		

SER	SERVICE/ UTILITY		140	140	193	New Total	240
	JANITOR CLOSET	40	50	50	50	Janitor closet.	50
	MECHANICAL ROOM	301	0	0	31		100
	ELECTRICAL ROOM	0	90	90	112	IT/PW request	90
TOT	ALS						
	NET AREA	5,974	11,255	9,445	11,925	NET AREA	6260
	EFFICIENCY	77%	70%	70%	69%		
	GROSS AREA (ROUNDED)	7,800	16,100	13,500	17,190	w/ hallway space added	7260

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CARMEL POLICE SITE SPACE USE: EXISTING, REQUIRED, AND WANT 2024-10-22

SITE						Staff Commentary/Description	AD Hoc SF
	SPACE	EXISTING	Indigo 1	WANT	Indigo 2		
		TOTAL SF	TOTAL SF	TOTAL SF	TOTAL SF		
PUB	LIC PARKING	10,560	4,600	0	10,516	New Total	1000
	VISITOR PARKING	0	1,000	0	4,212		
	VISITOR ACCESSIBLE PARKING	0	800	0	886		
	PUBLIC PLAZA	9,350	800	0	4,418		
	BUILDING ACCESS RAMPS, ETC	0	2,000	0	900	These would be an ADA requirement with any remodel or rebuild	900
	NON-ACCESSIBLE ACCESS STAIRS, ETC	1,210	0	0	100	These would be an ADA requirement with any remodel or rebuild	100
SEC	JRE SWORN & STAFF PARKING	0	4,400	5,300	3,377	New Total	9000
	STAFF PARKING	0	0	2,500	0	5-6 Police Personnel Park daily on the street- Providing this space would free up parking for residents/guests.	4000
	STAFF ACCESSIBLE PARKING	0	0	800	0		
	PATROL PARKING	0	3,000	0	3,077	Additional space needed for police vehicles (City Vehicles), existing lot isn't big enough for all vehicles. existing space requires 3-4 vehicles to be parked on street. Adding a gate would create secure space for vehicles	5000
	OTHER FULL-SIZE SPACES	0	500	2,000	0		
	COMPACT SPACES FOR METERING	0	900	0	0		
	BUILDING ACCESS RAMPS, ETC	0	0	0	0		
	MOTORCYCLE PARKING	0	0	0	300	***Included on next page (Garage)****	

NON-SECURE STAFF PARKING	3,950	0	0	2,000	New Total	0
MIXED PARKING	3,950	0	0	2,000	***See above (Secure Sworn & Staff Parking ****	0
SALLY PORT	0	0	1,520	0	New Total	200
FENCED VEHICLE PULL-IN/ PULL-THROUGH	0	0	500	0		
PATROL BIKE GARAGE	0	0	240	0	***Included on next page (Garage)****	
EVIDENCE BIKE ENCLOSURE	0	0	240	0	Stroage areas needed for large evidence items	200
K-9 KENNELS	0	0	540	0	**** See below****	
OTHER POLICE SITE USE	2,670	2,000	3,000	6,650	New Total	700
LANDSCAPING	2,000	2,000	0	6,278		
STORAGE & KENNELS (NON-SECURE)	670	0	0	372	Space needed for both Live & Deceased animal storage	700
SECURE COURT FOR STAFF	0	0	1,500	0		
PASSANGER DROP-OFF	0	0	1,500	0		
TOTALS						
NET SITE AREA	17,180	11,000	9,820	22,543		10,900
EFFICIENCY	75%	75%	75%	93%		
GROSS AREA (ROUNDED)	23,000	25,400	22,100	24,125	w/ Plaza & Landscaping	



Police Building

Police Function: (Building) - Interior Space

Police Function: (Site Space) - Exterior Space

NET AREA	GF	ROSS AREA	NET AREA		GROSS AREA
Existing Total:	5974 sq. ft.	7800 sq. ft.	Existing Total:	17,180 sq. ft.	23,000 sq. ft.
Indigo Recommended:	11,925 sq. ft.	17,190 sq. ft.	Indigo Recommendation:	22,543 sq. ft.	24,125 sq. ft.
Ad Hoc Recommended:	6260 sq. ft.	7260 sq. ft.	Ad Hoc Recommended:	10,900 sq. ft.	(determined by size of plaza)

Changes in spacing in this area included the removal of the police firing range, reduced sizing of offices and the elimination of additional offices determined to be not essential.

A major portion of the Ad Hoc recommended area includes 9000 sq. ft for staff and police vehicle parking. The rest is for ADA access ramp, Kennels, and Storage.

DRAFT CARMEL PUBLIC WORKS BUILDING SPACE USE: EXISTING, INDIGO 1, INDIGO 2, AND CURRENTLY RECOMMENDED SITE Staff Commentary/Description Ad Hoc Recommended SPACE EXISTING INDIGO 1 INDIGO 2 TOTAL SF TOTAL SF TOTAL SF A. PUBLIC New Total LOBBY COUNTER UNISEX RESTROOM O \mathbf{O} **B. ADMINISTRATION** New Total DIRECTORS OFFICE WITH CLOSET ADMINISTRATIVE COORDINATOR ADMINISTRATIVE ANALYST C. FACILITY MAINTENANCE New Total FACILITIES MAINTENANCE SUPERVISOR FACILITIES MAINTENANCE SPECIALIST D. PROJECT MANAGEMENT New Total PROJECT MANAGER PROJECT MANAGER PLAN LAYOUT AREA & STORAGE E. ENVIRONMENTAL PROGRAMS New Total ENVIRONMENTAL PROGRAMS MANAGER 255 Provided in G. ADDITIONAL SPACES ADMIN TECHNICIAN (3) LAB F. FOREST, PARKS, & BEACH New Total CITY FORESTER ASSISTANT CITY FORESTER Ο PERMIT TECHNICIAN TREE CLIMBER & CARE SPECIALIST Ð MAINTENANCE WORKERS

G.	ADDITIONAL SPACES	0	0	672	New Total	500
	OFFICE (1)	0	0	162		100
	OPEN OFFICE (6)	0	0	510		400
				<u>، </u>		//
<u>н.</u> ′	STREET MAINTENANCE	290	120	315	New Total	200
	PW SUPERINTENDENT	170	170	192		100
L	STREETS SUPERVISOR	120	120	123	ļ]	100
4				·'	J	·!
<mark></mark>	SHARED SPACES	1,405	1,620	2,092	New Total	1265
4	OFFICE SUPPLIES, COPY AREA, MAIL	200	200	144	J	120
4	OFF-SITE MAIL ROOM	100	0	0	ļ]	0
4	VOLUNTEER STORAGE	100	100	65	ļ]	<u> </u>
	ALL GENDER LOCKER ROOM W/CHANGING ROOM	35	700	852		500
	DEPARTMENT MEETING ROOM	0	0	0		0
	EXECUTIVE MEETING ROOM	250	250	257		0
	FIELD STAFF MEETING	350	0	0		0
	BREAK ROOM	300	300	355		350
	LACTATION/RELAXATION ROOM	70	70	101		70
	RESTROOMS	350	350	318		200
	LAUNDRY SPACE - STORAGE FOR PICK UP	25	25	0		25
				·'		
<mark>].</mark> 5	SERVICE/UTILITY	300	300	255	New Total	300
	JANITOR CLOSET	50	50	41		50
	IT SERVICE ROOM	50	50	.55		50
	MECHANICAL ROOM	100	100	66		100
	ELECTRICAL ROOM	100	100	93		100
то	TALS	V	·'	۲۲		 /
	TOTAL SQUARE FOOTAGE	4,165	4,420	6,018		3,650
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CA	RMEL PUBLIC WORKS BUILDING YA	RD SPAC	lG,			
INI	DIGO 1, INDIGO 2 AND CURRENTLY	RECOMIN				
						Ad Hoc
DIV	SION				Staff Commentary/Description	Recommended
	SPACE	EXISTING	INDIGO 1	INDIGO 2		
		TOTAL SF	TOTAL SF	TOTAL SF		
К. Р	UBLIC PARKING	1,330	7,690	5,203	New Total	
	VISITOR PARKING	500	6,000	4,212		0
	VISITOR ACCESSIBLE PARKING	800	1,600	886		0
	BIKE PARKING	30	90	105		0
L. S	AFF PARKING	1,830	0	0	New Total	0
	ADMIN PARKING	500		0		0
	FIELD PARKING	500		0		0
	ACCESSIBLE PARKING	800		0		0
	BIKE PARKING	30		0		0
M. I	PUBLIC WORKS VEHICLE PARKING	4,500	11,800	11,516	New Total	9000
	PARKING, CARS, AND PICK UPS (14)	500	7,000	4,905		.5000
	HIGH RANGER BAY	800	800	6,611		800
	BACKHOE BAY/AWNINGS	800	800	0		800
	LOADER BAY/AWNING	800	800	0		800
	SWEEPERS (2)	800	1,600	0		800
	TRUCK DELIVERIES (PARTS)	800	800	0		800
Ν. Υ	VORKSHOP/FABRICATION	3,700	3,700	3,967	New Total	3700
	WOOD SHOP	400	400	440		400
	PAINT SHOP BUILDING	400	400	915		400
	WELDING SHOP	400	400	336		400
	FACILITIES SHOP	400	400	262		400
	SIGN SHOP	400	400	308		400
	TOOLS STORAGE AREA	400	400	227		400
	MATERIALS STORAGE - STREETS	400	400	336		400
	FORESTRY STORAGE	200	200	603		200
	IRRIGATION SUPPLIES	200	200	0		200
	NURSERY STORAGE	500	500	540		500

O. FLEET MAINTENANCE & STORAGE	3,300	2,500	2,530	New Total	3300
FLEET MAINTENANCE SHOP W/STORAGE	2,000	2,000	1,984		2000
WASH BAY TRUCKS & EQUIPMENT	800	0	0		800
WASH BAY (2)	500	500	546		500
FUELING	0	0	0		0
GASOLINE	0	0	0		0
DIESEL	0	0	0		0
ELECTRIC CHARGING	0	0	0		0
P. YARD SPACE	18,000	15,000	3,206	New Total	6206
OPERATIONS SPACE	15,000	15,000	2,206		2206
GENERATOR	400	400	1,000		400
MAINTENANCE PARTS & MATERIAL SPACE	400	400	262		400
TRASH ENCLOSURE	300	300	102		300
COVERED STORAGE	400	400	400		400
SAND	500	500	500		500
GRAVEL	500	500	500		500
MULCH	0	0	0		1000
LOGS	0	0	7,108		0
HAZARDOUS MATERIALS STORAGE	500	500			500
OFFICE & RESTROOM					0
TOTALS					
TOTAL SQUARE FOOTAGE	32,660	40,690	26,422		22,206



Public Works Building

Public Works Function: (Building) - Interior Space

NET AREA

Existing Total: 4165 sq. ft.

Indigo Recommendation: 6018 sq. ft.

Ad Hoc Recommended: 3650 sq. ft.

Changes in spacing involve the reduction in room sizes and the elimination of non-essential office space.

Public Works Function: (Site Space) - Exterior Space

NET AREAExisting Total:32,660 sq. ft.

Indigo Recommended: 26,422 sq. ft.

Ad Hoc Recommended: 22,206 sq. ft.

Changes in Site Spacing include the removal of Log Storage and reductions in Operations Space. In doing so we also eliminate the need for a Corporation Yard.



Other Considerations

In the 2023 Assessment report several major deficiencies were identified with the building. These structural and Mechanical deficiencies should also be considered in the future decisions made by council regarding this project. The improvements needed to address these deficiencies include:

- Site Accessibility
- Site Drainage to include repairing leaks into the building from roofs and patio
- Earthquake retrofitting
- Replacement of the Boiler and HVAC System
- Replacement of the existing Fire Alarm System
- Replacement of the aging Plumbing System
- Replacement of the Electrical Systems impacted by water intrusion



- 1. Is Council comfortable with the spacing requirement changes provided by the Ad Hoc Committee?
- 2. Does Council want to explore the "tear down and rebuild option" or is retention of the existing building and a substantial remodel preferred?
- 3. Provide direction to Staff on whether to continue with Indigo as the architecture firm or to explore other options.